

Q1 2025 RESULTS PRESENTATION

Constantin Baack (CEO), Dr. Philipp Lauenstein (CFO)



FORWARD-LOOKING STATEMENTS

MPC Capital AG

Certain information and statements shared in this document, including financial estimates and comments about our plans, expectations, beliefs, or business prospects, and other information and statements that are not historical in nature, may constitute forward-looking statements under the securities laws. We make these statements on the basis of our views and assumptions regarding future events and business performance at the time we make them.

We do not undertake any obligation to update these information and statements in the future. Forward-looking statements are subject to a number of risks and uncertainties, and actual results may differ materially from the results expressed or implied in light of a variety of factors, including factors contained in our financial statements, filings, and other releases.

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INVESTMENT MANAGER AND OPERATOR OF MARITIME AND ENERGY INFRASTRUCTURE



AGENDA

- 1. Company Update
- 2. Financial Highlights
- 3. Outlook
- 4. Q&A

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Q1 2025 IN A NUTSHELL



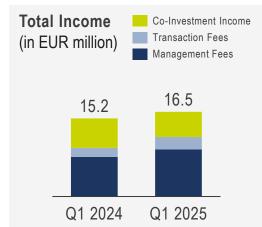
Transaction engine in full swing

Transaction fees +36% year-on-year despite global economic and geopolitical challenges

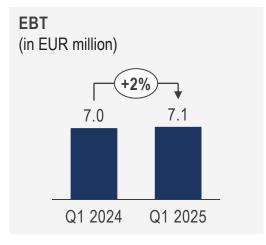


Resilient business model

Moderate impact from geopolitical turmoil, MPC Capital is full on track for 2025 guidance









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CONSISTENT EXECUTION ON REFINED STRATEGY

Growth in Established Platforms

Increasing asset base in maritime infrastructure

- » Zeaborn integration well on track
- » Taking delivery of first dual-fuel methanol container vessels
- » Several transaction related to the renewal and decarbonisation of the fleet

Expansion of capacity in renewable projects

- » 66 MWp solar PV park in Guatemala to be commissioned in Q3 2025 (in time/budget)
- » Sale of 51 MWp solar PV park in Jamaica



New Offshore Platform Established

Offshore service and survey vessels (OSSV)

- » EUR 70m equity funding led by French infrastructure investor Eurazeo, co-investment by MPC Capital
- » Order placed for first series of newbuildings of OSSV fleet

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Bolt-On M&A Activities

Integration of complementary maritime services

- » Acquisition of 50% share in performance management firm "BestShip"
- » New ancillary services in IT services and the use of AI for vessel performance management

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ESTABLISHING A 360° MARITIME SERVICE BUSINESS



Commercial









Acquisition of Harper Petersen Ship Brokers







Building a company providing of integrated vessel IT solutions



HARPER PETERSEN ALBIS

Full takeover and merger of Harper Petersen and Albis

bestship >

Acquisition of 50% stake in performance management company

Service **Companies**

>350

Vessels under Management

200

Employees in service businesses

>50

Industrial clients

2014 2020 2025

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STRONG GROWTH IN MANAGEMENT AND TRANSACTION FEES

SIMPLIFIED P&L (IN EUR M)

	Q1 2024	Q1 2025
Management fees	7.7	9.2
Transaction fees	1.8	2.4
Other revenues	0.1	0.2
Total revenues	9.6	11.8
Other operating income Personnel expenses	0.7 -4.9	0.6 -5.5
Other operating expenses	-3.8	-4.0
EBIT	0.1	1.9
Financial result	6.8	5.3
EBT	7.0	7.1
EBT margin	73%	61%

P&L HIGHLIGHTS - Q1 2025

+18%
Increase in Management fees (yoy)

+2%
Increase in EBT (yoy)

Cost base

Operative costs covered by management fees

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STRONG BALANCE SHEET FACILITATES GROWTH AMBITIONS

SIMPLIFIED BALANCE SHEET STRUCTURE (IN EUR M)

	31 Dec 2024	31 Mar 2025
Long-term assets	91.3	93.0
Cash position	33.2	33.2
Other assets	36.9	40.7
Total assets	161.4	166.9
Shareholders' equity	130.2	136.5
Minority interests	0.5	0.5
Total shareholders' equity	130.7	137.0
Financial liabilities	3.5	4.8
Other liabilities and provisions	27.2	25.1
Total liabilities	30.7	29.9
Total equity and liabilities	161.4	166.9
Equity ratio	81%	82%
Net cash position*	29.7	28.4

BALANCE SHEET HIGHLIGHTS - Q1 2025

EUR 137m 82%

Book equity Equity ratio

EUR 28m

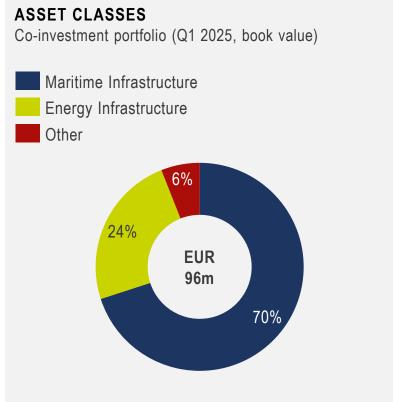
Net cash position*

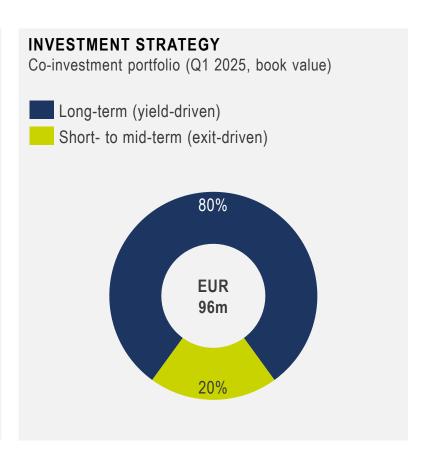
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^{*} Cash position net of financial liabilities

SUCCESSFUL BUILD UP OF CO-INVESTMENT PORTFOLIO, WITH 28% IRR REALIZED ON EXITS



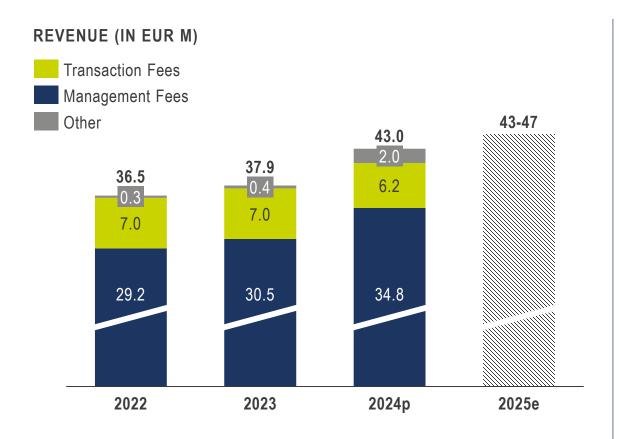




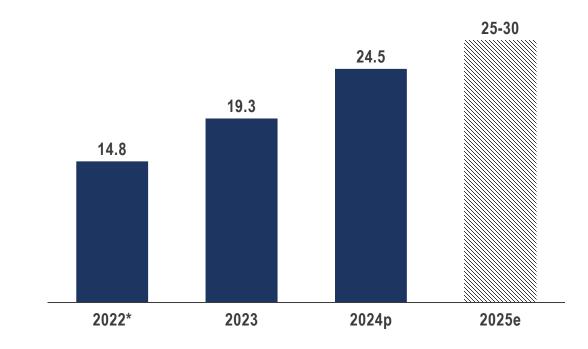
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^{*} Market value based on share prices, asset valuation reports and management assumptions (as applicable)

ON TRACK: GUIDANCE 2025



EBT (IN EUR M)

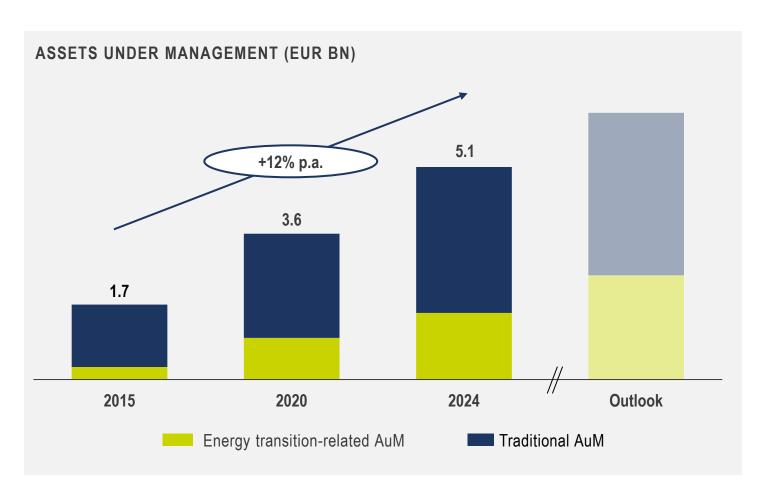


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^{*}Adjusted for one-off profit from the sale of Dutch real estate business.



STRONG FUNDAMENT AND STRATEGIC POSITIONING PROVIDE BASIS FOR PROFITABLE GROWTH



Structural growth markets

Investment requirements in energy transition

Refined strategy

with focus on Maritime and Energy Infrastructure

Healthy base

facilitates growth ambitions

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SELECTED INFRASTRUCTURE THEMES AND FOCUS AREAS

...with significant potential to further expand the investment and service activities.

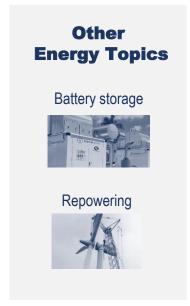
Established Themes

Commercial Maritime Transport Container Dry Bulk Tankers Multipurpose Multipurpose



New Growth Themes





MPC integration level

Investment Platforms

Service Activities

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OUTLOOK

On track and in line with the refined strategy

Growth trajectory of +10% in AuM and revenue in line with the refined strategy

Well-filled pipeline

Successful AuM ramp-up expected to continue in 2025

Solid financial base

Financial strength creates ample flexibility for growth paired with disciplined capital allocation

Profitable growth ahead

High visibility on short- and mid-term earnings

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Q1 2025 RESULTS PRESENTATION

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DIVIDEND PROPOSAL UNDERLINES BALANCED CAPITAL ALLOCATION APPROACH

DIVIDEND PER SHARE (IN EUR)

% Dividend Yield*

Supplemental Dividend

Regular Dividend (according to dividend policy)



6.3%

Average dividend yield since 2021

EUR 0.48

Earnings per Share 2024

Tax-free

Dividend paid from tax contribution account***

57%

Pay-out ratio 2024 (Dividend policy: up to 50%)

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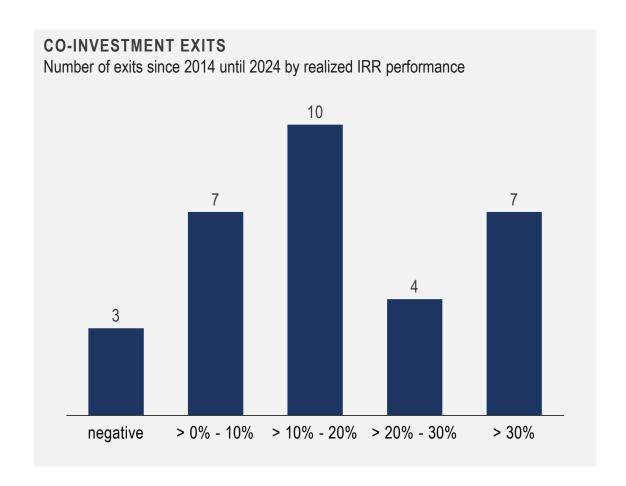
DIVIDEND DETAILS

^{*} Dividend yield based on FY average share price

^{**} Adjusted for one-off profit from the sale of Dutch real estate business

^{***} Current assessment for dividend to be paid in 2025 (for FY 2024) to German shareholders

CONVINCING CO-INVESTMENT TRACK RECORD



CO-INVESTMENT TRACK RECORD*

31 Exits

No. of exited investments

~28%

IRR on exits (weighted)

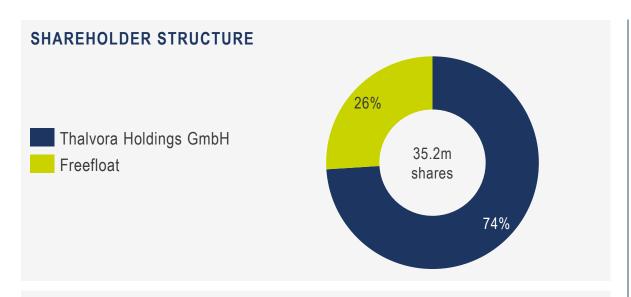
3.2 years

Average holding period

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^{*} Co-investments invested since 2014 and exited until 2024

NEW MAJORITY SHAREHOLDER BACKS MPC CAPITAL'S GROWTH AMBITIONS



NEXT CONFERENCES

» May Equity Forum Frühjahrskonferenz, Frankfurt

» June Warburg Highlights Conference, Hamburg

» August Hamburger Investorentage

» September Pareto Securities Energy Conference, Oslo

» October SME Conference, Paris

» November Münchner Kapitalmarkt Konferenz

» November Deutsches Eigenkapitalforum, Frankfurt



RESEARCH COVERAGE

>>	Hauck Authauser Research	BUY	EUR 8.80
»	Montega Research	BUY	EUR 7.00

» Pareto Securities BUY EUR 7.40

» Quirin Privatbank BUY EUR 7.00

» Warburg Research
BUY
EUR 9.50

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INVESTOR RELATIONS CONTACT & FINANCIAL CALENDAR



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FINANCIAL CALENDAR 2025

- + **27 March 2025**Publication Annual Report 2024
- + 31 March 2025

 Quirin Champions Conference,
 Frankfurt
- + **13 May 2025**Q1 2025 Key Figures
- + **12-14 May 2025**Equity Forum, Frankfurt
- + **11-12 June 2025**Warburg Highlights Conference,
 Hamburg
- + 13 June 2025
 Annual General Meeting, virtual

- + August 2025
 Hamburger Investorentage
- + **28 August 2025**Publication Half-year Report 2025
- + 11 September 2025
 Pareto Securities Energy Conference,
 Oslo
- + **8 October 2025** SME Conference, Paris
- + **12 November 2025** Q3 2025 Key Figures
- + **12-13 November 2025**Münchner Kapitalmarkt Konferenz
- + 24-26 November 2025
 Eigenkapitalforum / Analyst
 Conference, Frankfurt

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